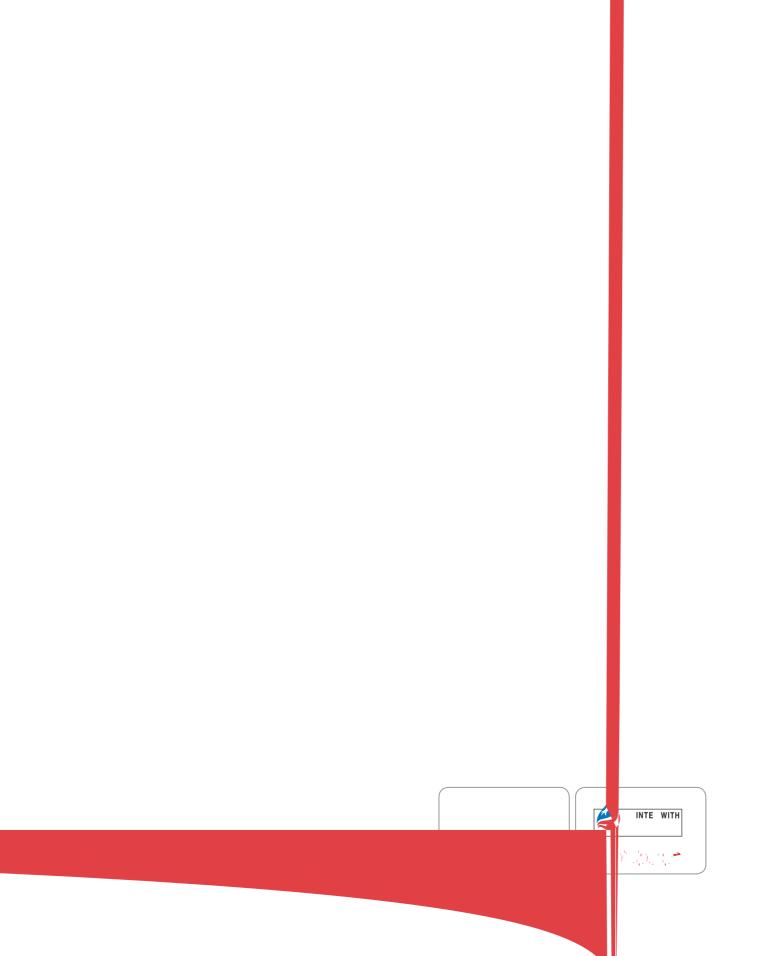
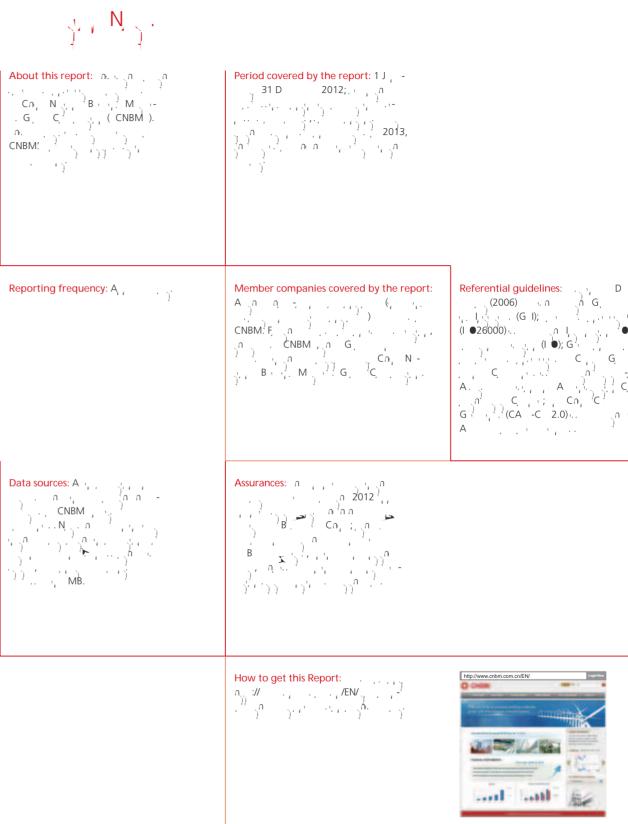


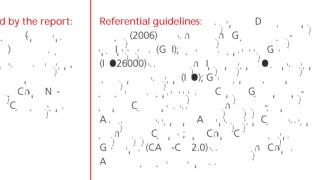
CHINA NATIONAL BUILDING MATERIALS GROUP CORPORATION

2012 Social Responsibility Report

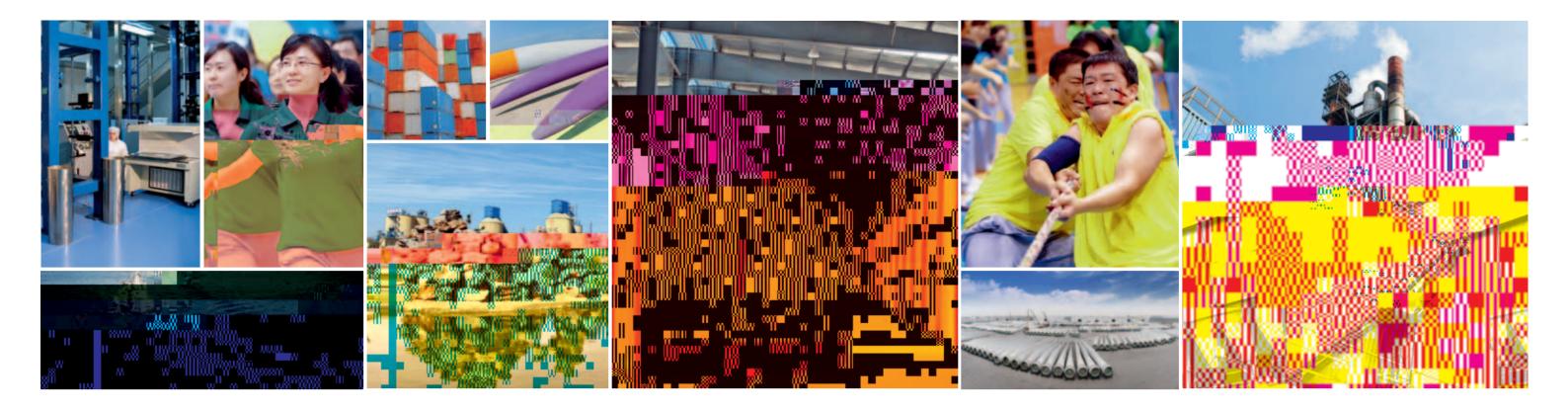












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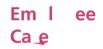
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SONG ZHIPING **CHAIRMAN OF CNBM**

CNBM. I 2012

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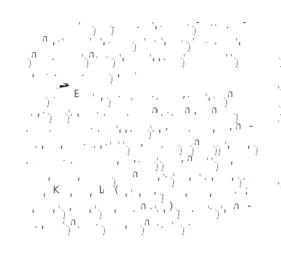
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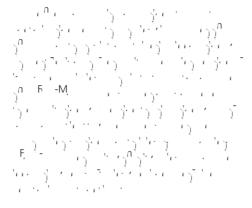




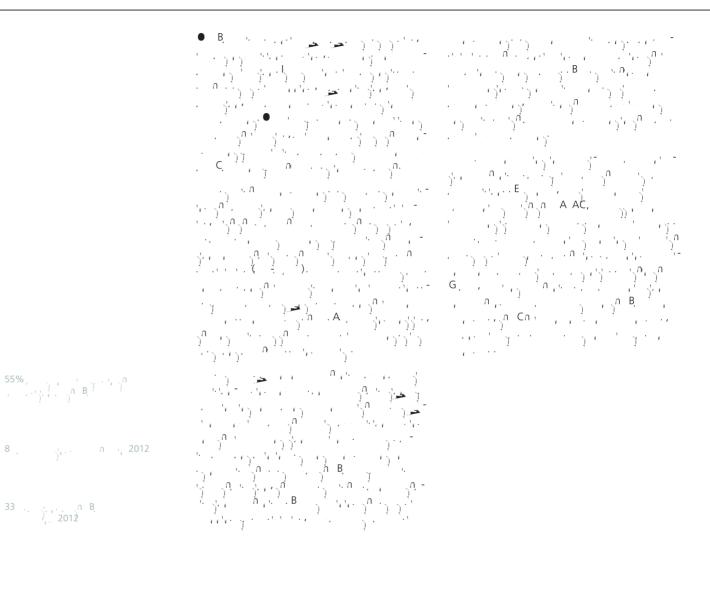
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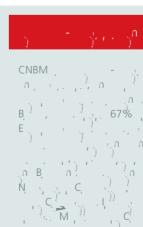


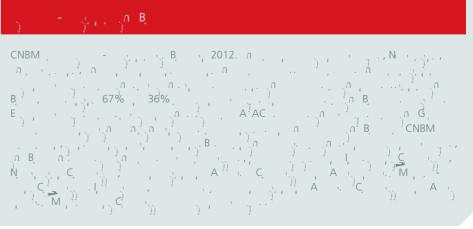
Comments from External Parties: State-owned Assets Supervision and Administration Commission of the State Council:

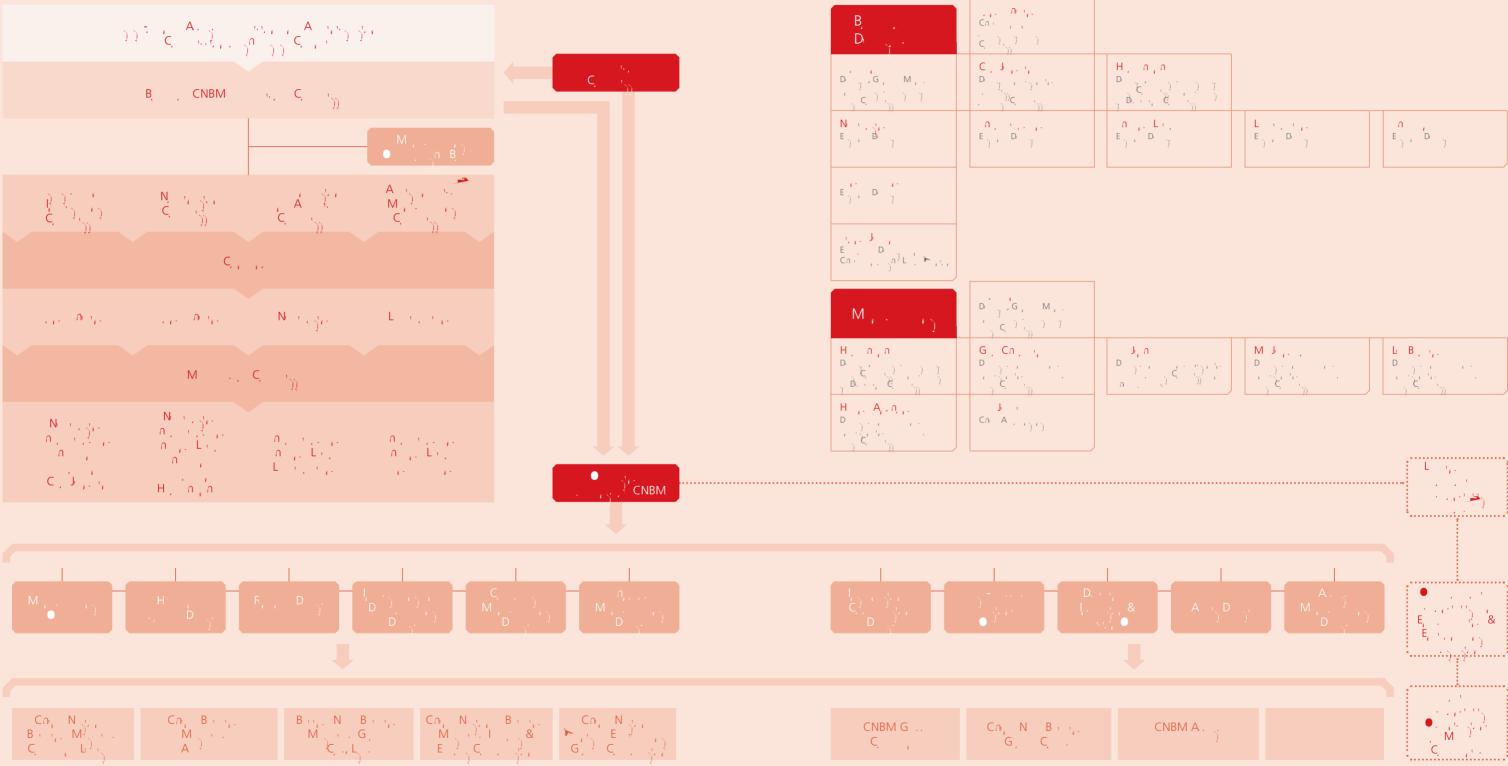
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The Board of CNBM conscientiously discharges its duties, prudently regulates its decisions and plays an important role in determining the direction of corporate development. The operation of the Board is satisfactory, it achieves stable re-election with its organisational structure further optimised. The work done by the Board of CNBM in refining the systems, strategic leadership, risk prevention, critical decision and appraisal to managers and remuneration management is highly effective.









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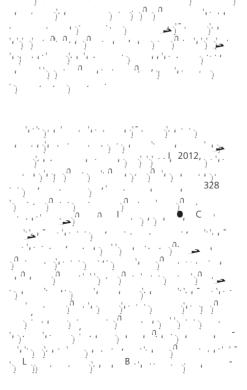


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Sun Xingmou, Deputy Director of Supervisory Bureau of **Disciplinary Committee of the** State-owned Assets Supervision and Administration Commission of the State Council

While emphasizing on production and operation, CNBM has attached great importance to the construction of party's conduct as well as the work of anti-corruption and integrity advocacy. It earnestly implemented the accountability system of party's conduct and anti-corruption, further promoted the establishment of a punishment and prevention system, strengthened education, improved the "Three Important and One Crucial" decision-making system, enhanced supervision and inspection as well as performance monitoring, and reinforced the discipline inspection team building. All these measures safeguarded the stability of CNBM's reform and development.



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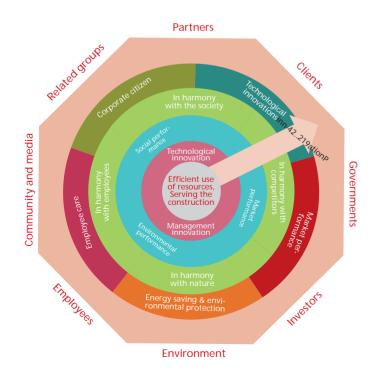
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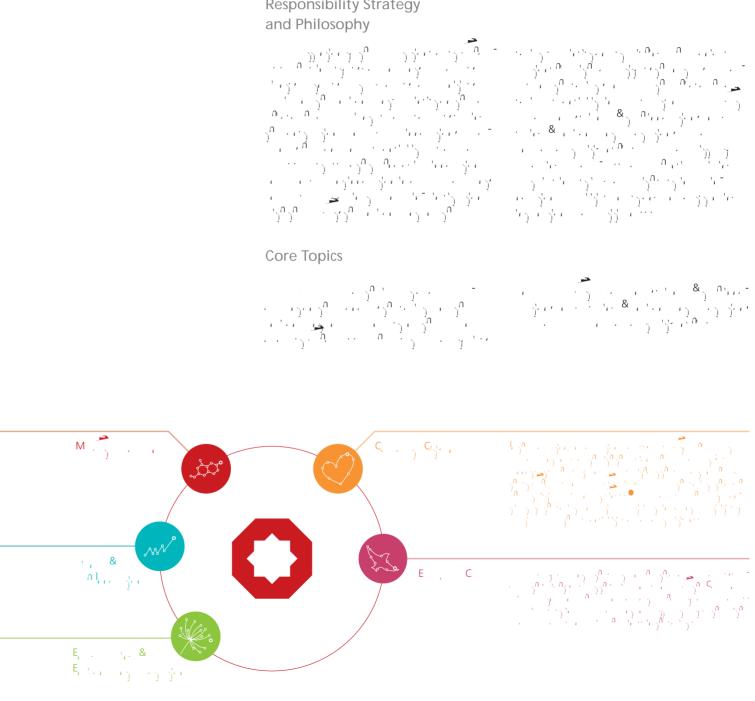
Responsibility Strategy





Responsibility Model





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Leading Organisation and Organisational System

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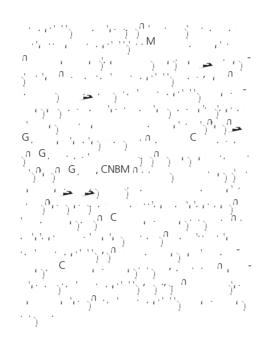
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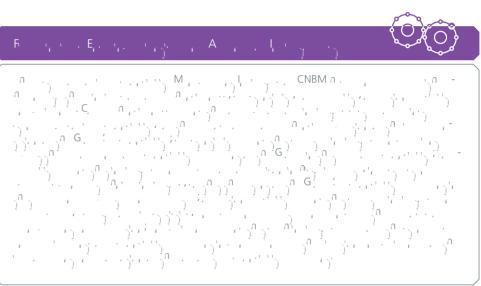
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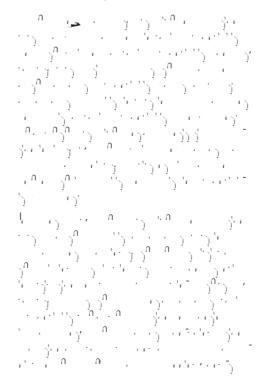
Establishment of the Indicator System



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Performance **Evaluation System**



16 China National Building Materials Group



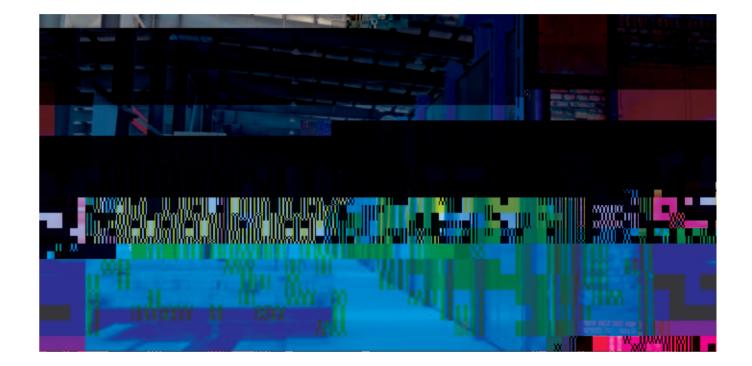
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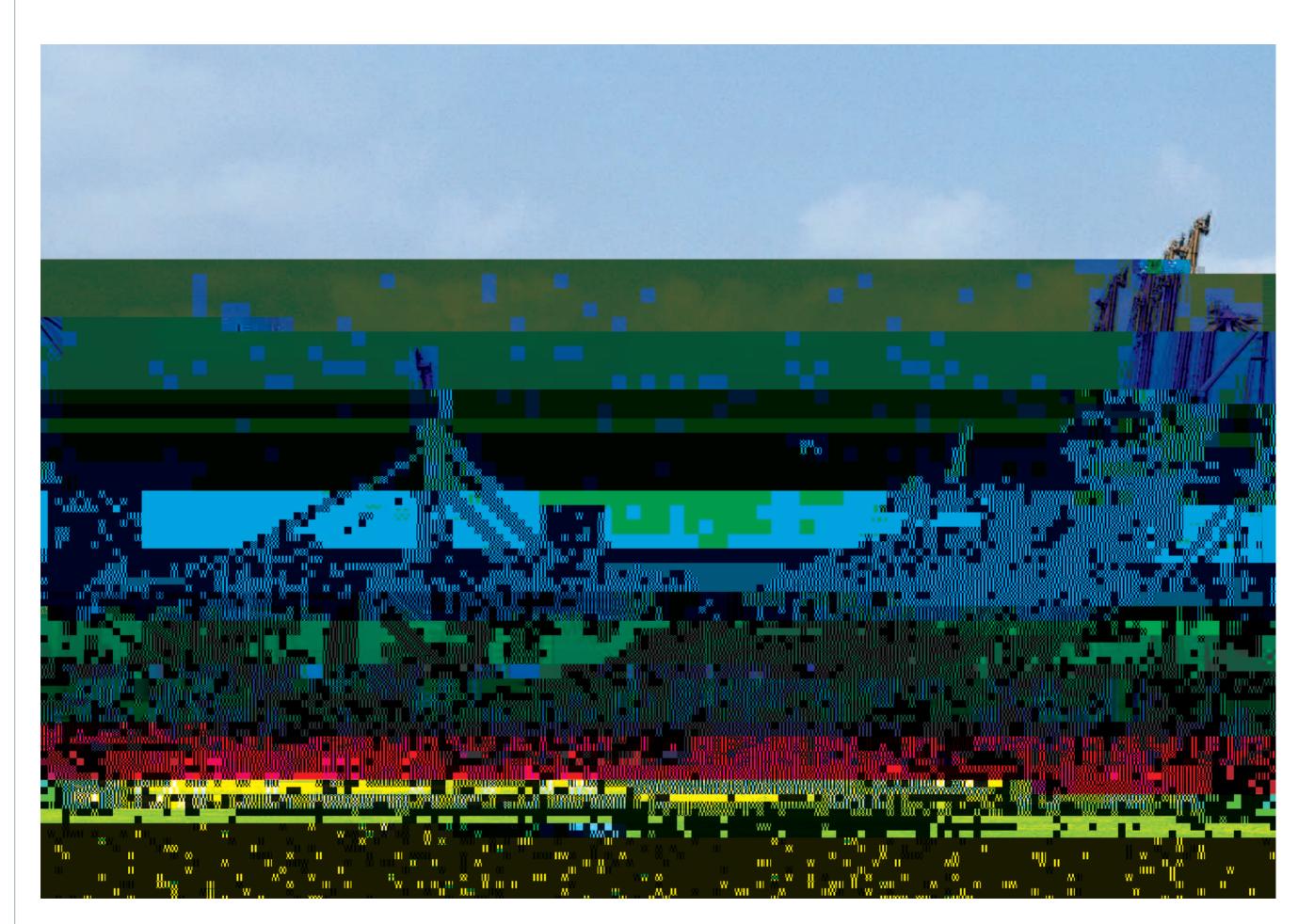








22 China National Building Materials Group



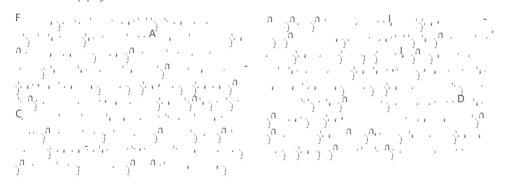
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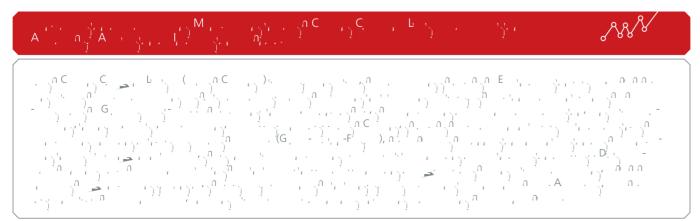
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Responsibility of and Evaluation to the Supply Chain







30 China National Building Materials Group



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A 62,559 Operating in Compliance with the Law



Gao Yunhu, Deputy Director of the Raw Materials Division of the Ministry of Industry and Information Technology

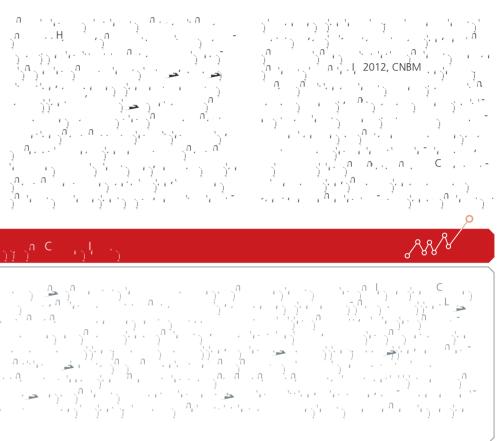
CNBM has made great contribution to the development of the industry and the promotion of technology enhancement in the industry. CNBM is a role model for the building materials and other industries in terms of practice and experience in consolidation and restructuring, innovation and development model formation and management standardisation.

Implementing National Industrial Policies

CNBM } .

of China Cement Association

Conch Group has created the integration of resources among big enterprises in the industry. This is very significant, for it would further promote the restructuring and transformation of the building materials industry.

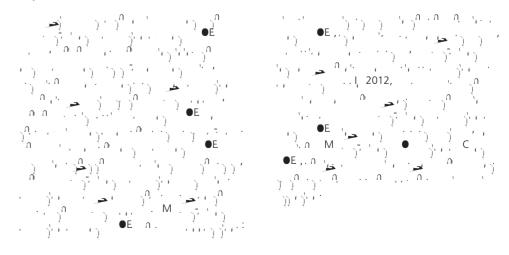




Cai Hongbin, Dean of Guanghua School of Management, Peking University

SOE reforms have been the core of the economic reforms of our country. It is also a huge social practice which involves millions of people. The "Market-oriented Operation of Central SOEs" concept, advocated by Song Zhiping, provides us a comprehensive solution. I believe that the key concepts of "Market-oriented Operation of Central SOEs" will be integral to the theoretical construction of SOE reforms.

Sharing the Management Philosophy of "Market-oriented **Operation of Central SOEs**"



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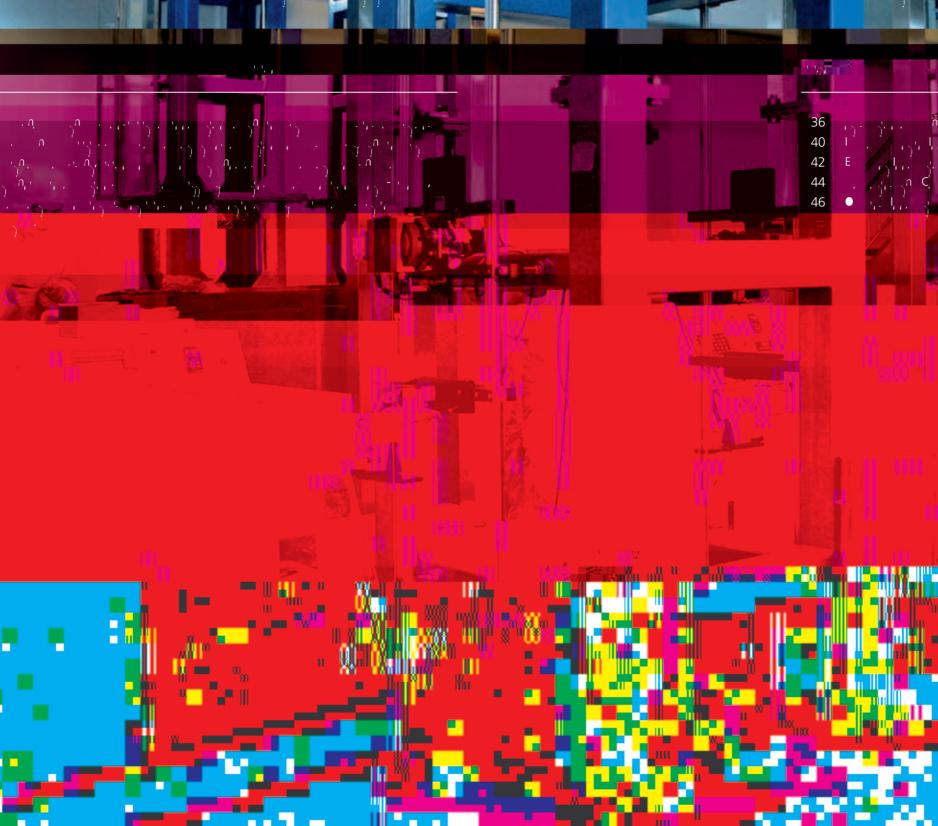














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Huang Danhua. Vice Chairman of State-owned Assets Supervision and Administration Commission of the State Council

China Building Materials Academy has managed to leverage the key development opportunity and tapped fully into its resources. It has commenced the integration and opening up of technological resources, the establishment of a scientific research innovative system and mechanism, recruitment and nurturing of talents, industrialisation of scientific research achievements, development of inspection and certification, establishment of corporate culture and other aspects, which has proved to be highly effective. It has contributed to the establishment of the national economy, guided the industry transformation and upgrade and provided the advanced technology for CNBM to grow with stronger international influence.

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Innovative National Platform

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38 China National Building Materials Group

China National Building Materials Group 39



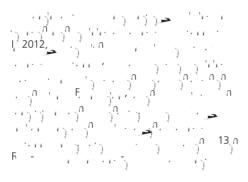
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Guarantee of Investment in Scientific Research

Training Science and Technology Personnel

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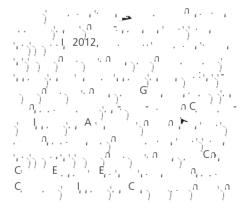




Improvement in the Innovation Mechanism



Establishment of Innovation Alliance







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Scientific Research

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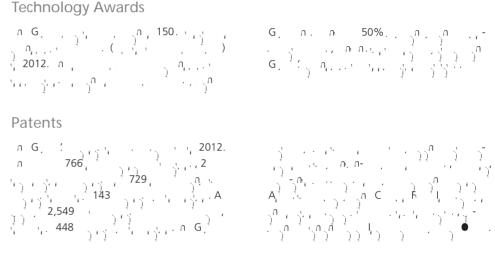
Niu Yuesheng, Member of the CPPCC National Committee, Member of the Social and Legal Committee, Former Chairman of Supervisory Committee of the Key State-owned Large Enterprise

CNBM has obtained independent complete intellectual property rights in 10,000 ton clinker production lines. The Group has well mastered the modern production techniques of NSP cement. This is a valuable asset. I hope that CNBM, with the support of national policies, will carry out technical reformation in small-and medium-sized cement companies which consume a large amount of energy and create a great deal of pollution to set an example in technological progress for China's cement industry.

Scientific Research

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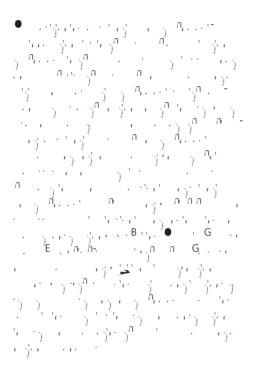


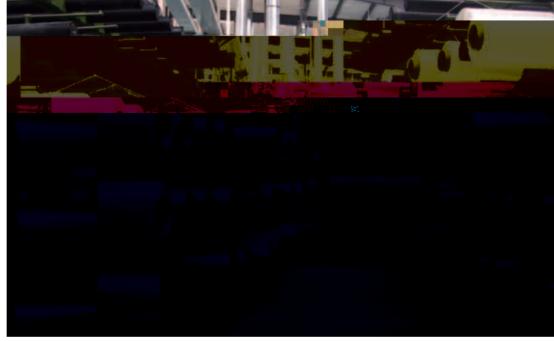
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External Commendation: Xu Kuangdi, Vice Chairman of the National Committee of the **10th Chinese People's Political Consultative Conference and** Honourary Chairman of the **Chinese Academy of Engineering**

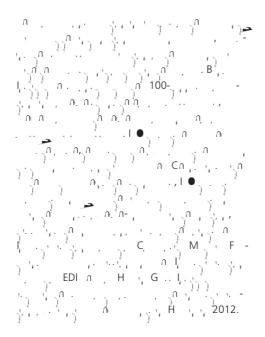
High performance fiber, as an important strategic material in the nation, is widely used in the fields of high-end technology and industry. The enterprises must pay attention to the research of high performance carbon fiber, improve the properties as well as the international competitiveness of the products.





Promoting the Industrialisation of Key Projects

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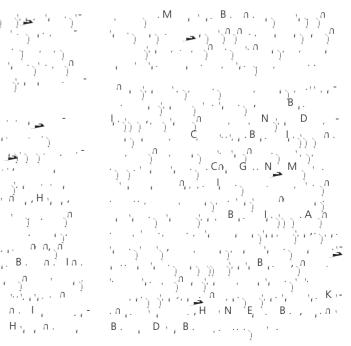
External commendation: Li Xueyong, Vice Secretary of Jiangsu Provincial Party Committee and the Governor of Jiangsu Province

The restructuring of CNBM and China Building Materials Academy is a combination of the best resources, which has realised the joint development of research and industry. In addition, the scientific innovation has promoted the transformation and upgrading of enterprises.



The Base Construction for "Three New" Industries



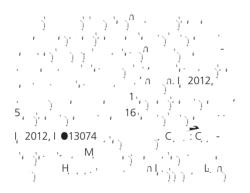


China National Building Materials Group 45

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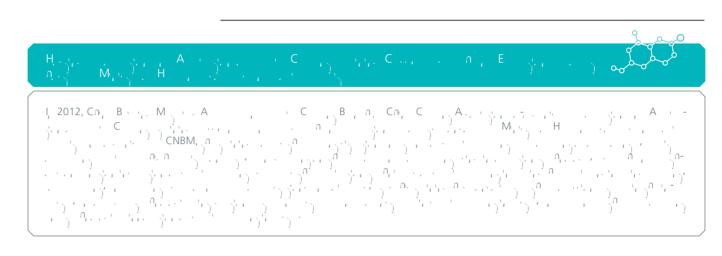
Formulation of Standards

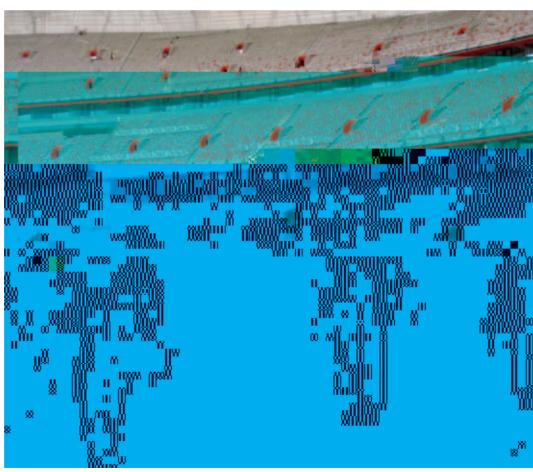
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Establishment of Platform for Communication

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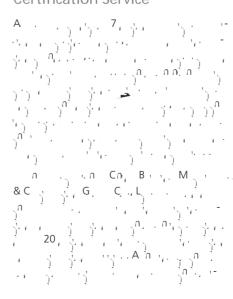




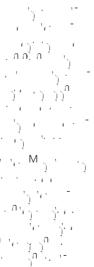
Training for Industrial Technicians

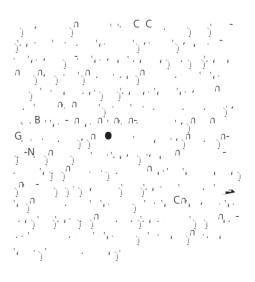


Offering Inspection and **Certification Service**













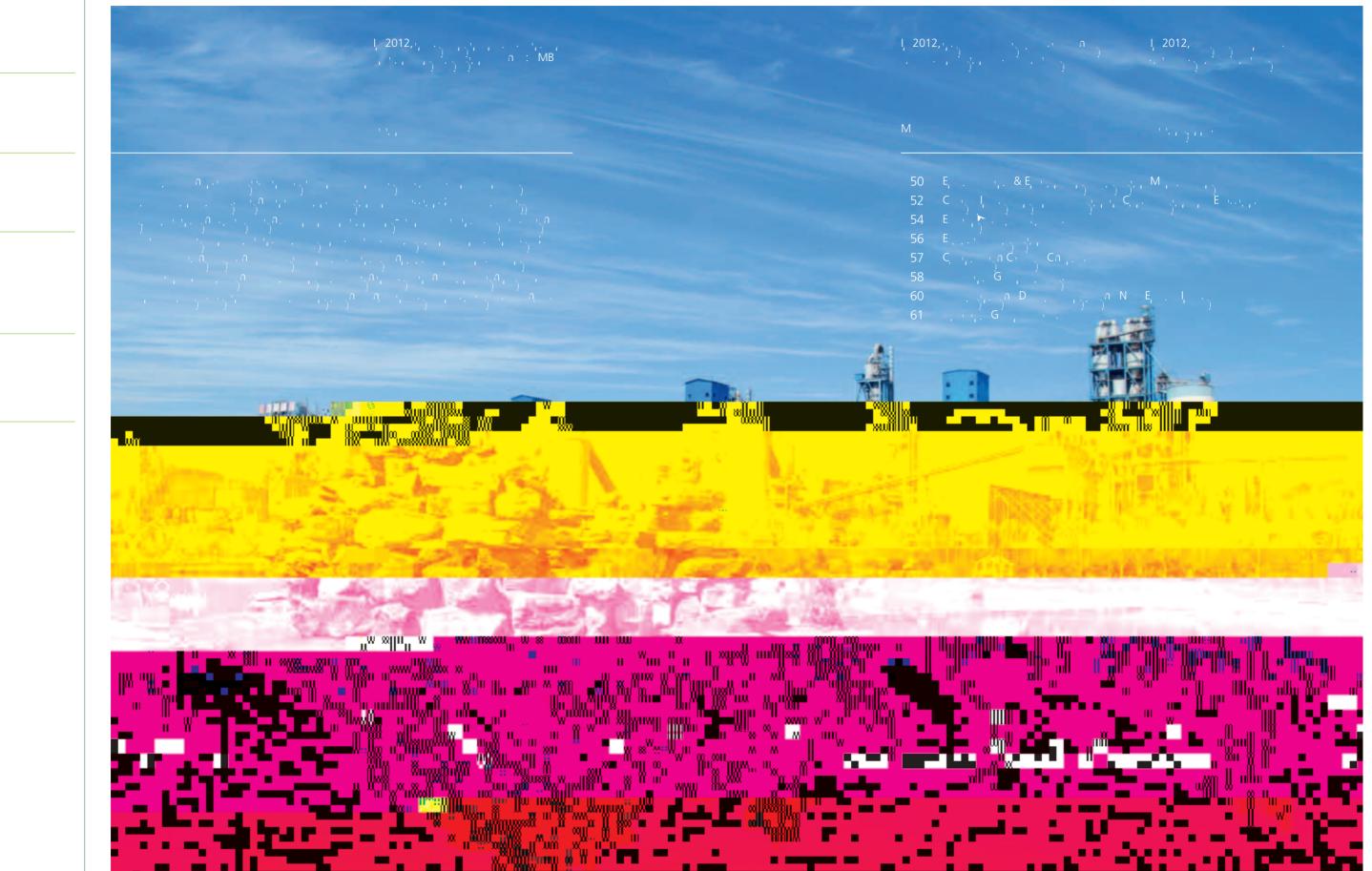
Technological Innovation











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Concepts and Principles



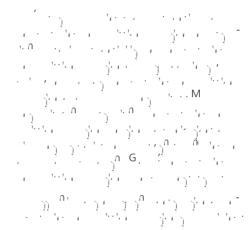
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Management System

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Organization and Team Building



Green Culture

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Emphasis on Investment in **Energy Conservation and Environmental Protection**

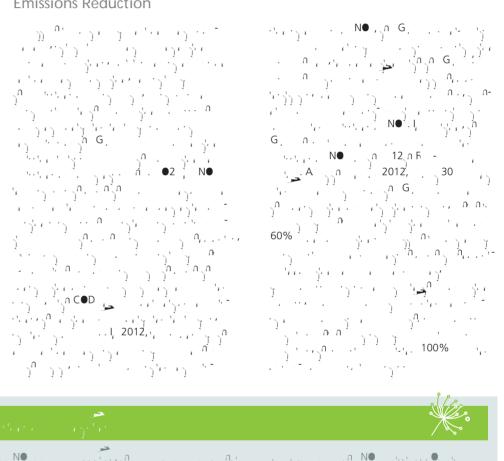
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Improvement in Energy Efficiency

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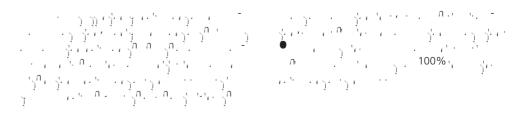
Noise Control



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Environmental Governance and

Emissions Reduction

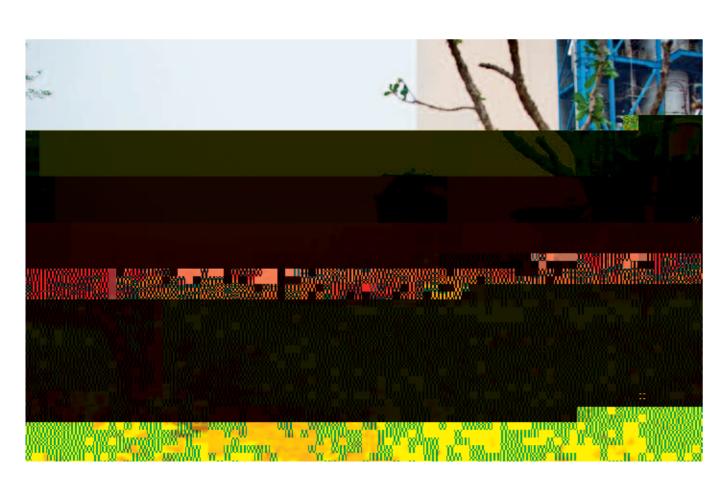


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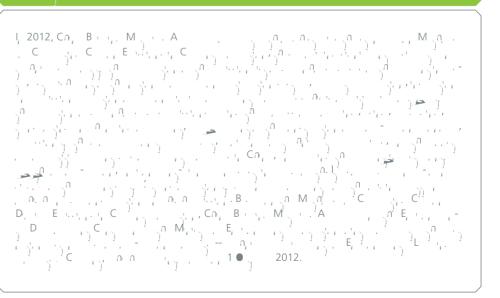
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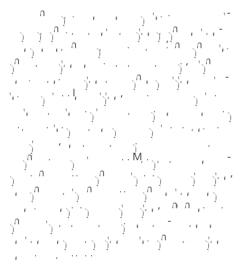
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Adhering to Green Manufacturing



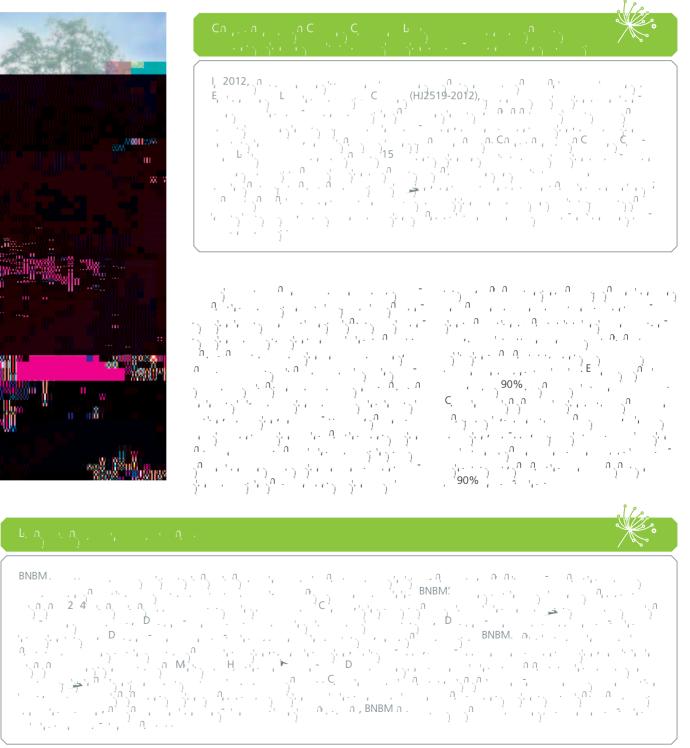
Promoting Green Packaging

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Advocating Green Consumption

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Li Xueyong, Deputy Secretary of the Provincial Party Committee and Governor of Jiangsu

"Against the odds of all-round challenges in the domestic wind power industry, Zhongfu Lianzhong still managed to realize export of its blades, which fully demonstrated its leading position and strength in the sector.

The right thinking on development, rapid growth speed, constantly upgrading productrelated technologies and materials, and rising competitiveness all point to the direction of its transformation and upgrade; Zhongfu Lianzhong is expected to achieve more and

better performances ahead."



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Market Performance

Technological Innovation















China National Building Materials Group 65



Η (∩ 41 V

F 2012 .

Improving the Management System

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Ensuring Investment in Safety

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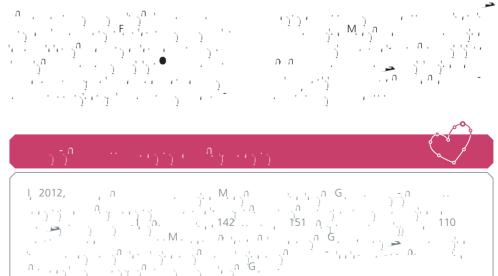




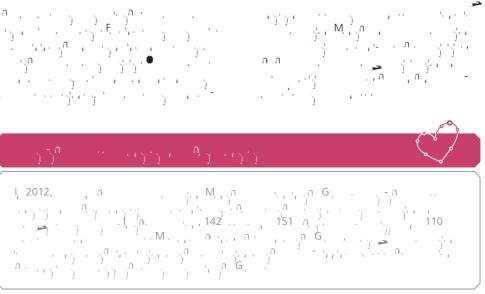




Promoting Safety Culture



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66 China National Building Materials Group



Sun Huashan, vice director of State Administration of Work Safety

"As a central SOE and a pioneering enterprise in China's building materials industry, CNBM has set a good example in production safety, as it does an effective job in setting standardized safety procedures and participates in the drafting of safety standards for multiple industries like cement, glass and gypsum boards. It also propels itself to meet relevant standards and has achieved good results. CNBM helps to improve the safety standards in the building materials industry and sets a good example in the safety procedure standardization drive for China's manufacturing and trade enterprises."

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Promoting Safety Management Procedures Standardisation

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Setting Great Store by Occupational Health

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Improving Emergency Management System

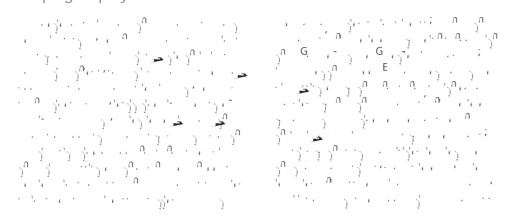
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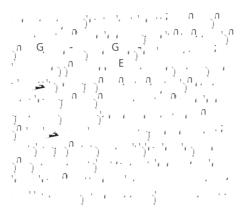
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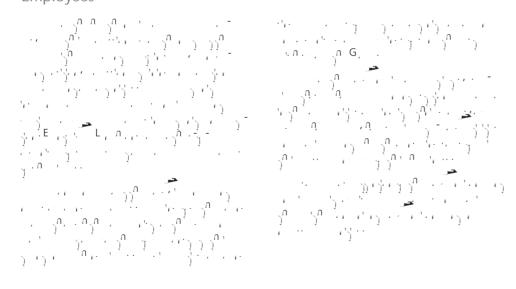
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Helping Employees in Need





Caring about Special Group of Employees





Enriching the Life of Staff



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Market Performance

Technological Innovation









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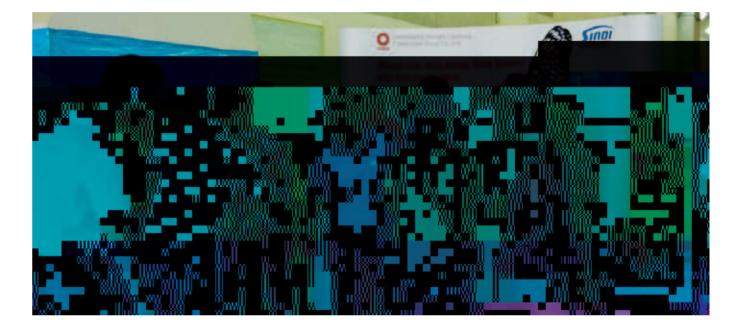
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International Activities

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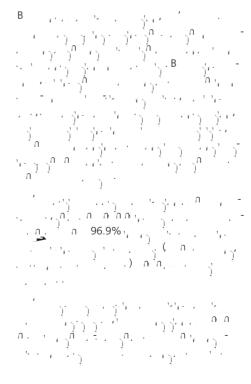
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Domestic Activities



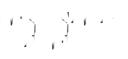
"The Central Committee of the Communist Party and the State Council put great emphasis on the work of poverty relief and development. CNBM's investment in and cooperation with Shizhu inject new impetus to the local economic development. Unlike poverty relief in the past, CNBM focuses on establishing industries and leaving real benefits through cooperation. CNBM needs to follow the law of market economy in conducting its business, developing industrial and other kinds of enterprises in Shizhu based on the local resources, the development strategy as a central enterprise and its own development strength, which could promote the development of Shizhu and the central enterprise at the same time."



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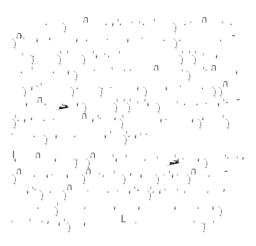
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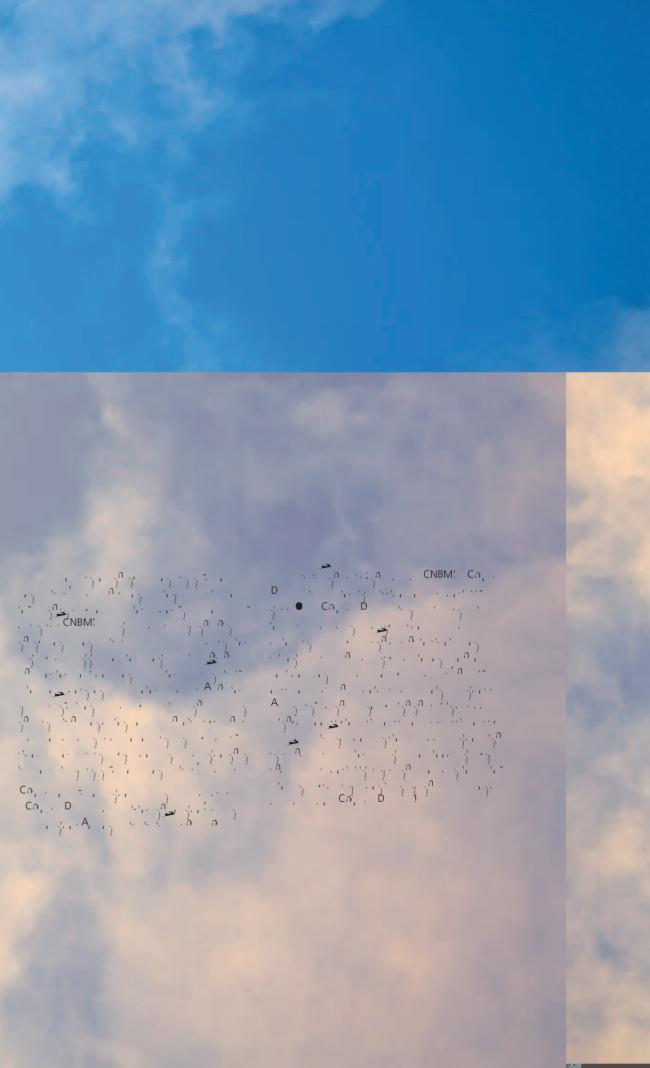




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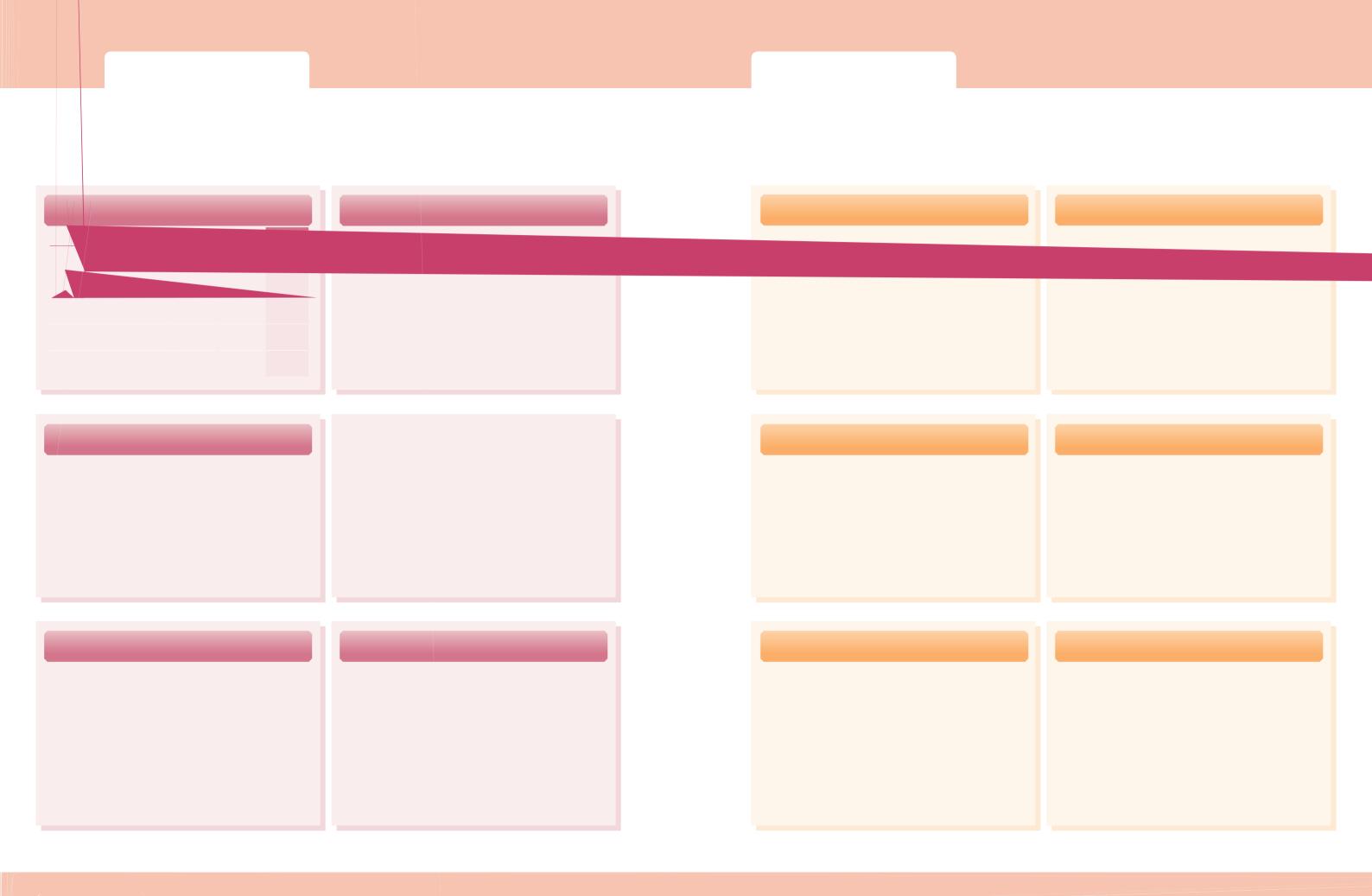
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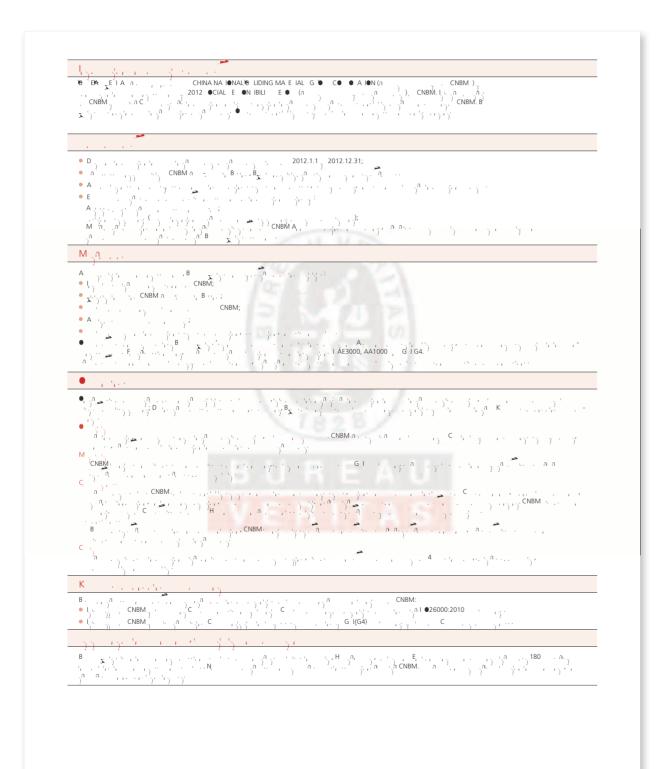


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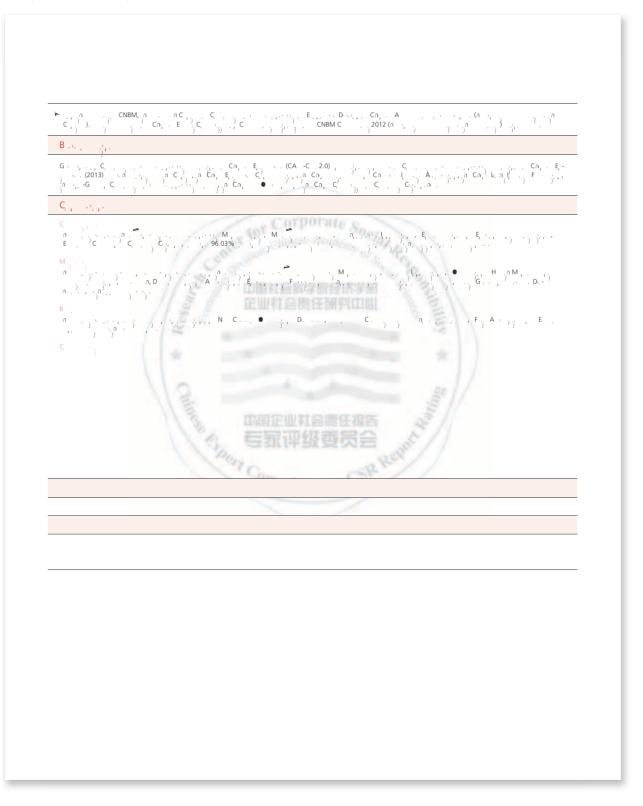
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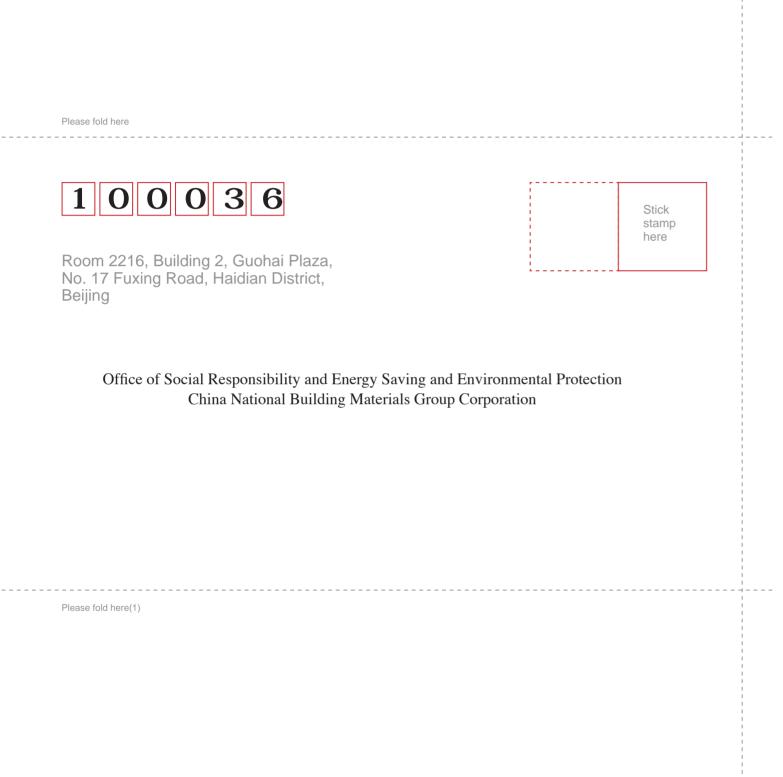
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Zhang Jian M. G. C.

Feedback Questionnaire



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